FINANCE & ICT DIRECTORATE ESTIMATES 2011/12

Revenue Budget 2011/12

Introduction

The Finance & ICT Directorate is responsible for the services listed on the summary page, opposite.

Further detail of the services and the related CSB growth and DDF items are shown on the appropriate budget page.

Directorate Savings

Within each directorate, a saving line has been included within the Growth listing that has been achieved through the budget process. This saving is the result of identifying scope to reduce budgets, based on the averaging of the last three years actuals.

Capital Charges

Where a service employs fixed assets in service delivery, depreciation on those assets is charged to the relevant service. This however does not impact on the level of Council Tax, these charges are reversed out in the Revenue Expenditure, Income and Financing Summary after the net operating expenditure is calculated.

Compliance with accounting guidance

The 2011/12 budget has been prepared in accordance with the latest guidance, in particular the Service Reporting Code of Practice for Local Authorities (SeRCOP). The code of practice replaced the Best Value Accounting Code of Practice and has the status of statutory "proper practice". It is also expected that members of CIPFA will comply with all the requirements of the Code as it defines best professional practice in terms of financial reporting. The only divergence from the code in these budget papers occurs where the Directorate service groupings differ from those required by the Code of Practice. The Directorate groupings are given precedence in these papers.

In order to increase the degree of consistency across all sectors of the economy when presenting financial information, central government has adopted International Financial Reporting Standards (IFRS). Local Authorities are to adopt this for financial years beginning on 1 April 2010. IFRS is more concerned with the presentation of financial information in the Statutory Statement, but there is a minor impact on the budget figures.

Budget format

The format of the attached budget papers is the same as that adopted last year. The summary page is split into three groups: Direct Services, Regulatory Services and Support & Trading Services. Not all Directorates will have all three types of service grouping.

Direct Services –These reflect the headline services provided by the directorate.

Regulatory Services –The Cabinet has no part to play in the exercise of regulatory functions such as planning and licensing. However the Cabinet is responsible for the totality of the Council's budget. The costs of the regulatory functions therefore have been included in the appropriate Directorate budgets.

Support and Trading Services -Responsibility for support services and trading type arrangements has been split across a number of Directorates. In order to be transparent about the costs associated with these areas, they have been included in the relevant Directorate. However the net cost of these services is recharged to the direct and regulatory functions, either within the same Directorate or across a number of Directorates. Therefore to avoid double counting the costs are reversed out so as to arrive back at the true net cost of the Directorate.

The summary page then includes the traditional re-analysis of the budget in terms of its' opening Continuing Services Budget, CSB growth and savings, and District Development Fund expenditure and savings.

Finance & ICT

General Fund Estimate Summary

2009/10	2010/11				2011/12	
Actual £000	Original Estimate £000	Probable Outturn £000		Gross Expend £000	Gross Income £000	Net Expend £000
			Direct Services			
631	669	683	Housing Benefits	46,146	45,534	612
925	1,106	1,135	Local Taxation	1,643	517	1,126
693	768	593	Other Activities	130	157	(27)
2,249	2,543	2,411	Total (Transferred to GF Summary)	47,919	46,208	1,711
			Support and Trading Services			
2,189	2,327	2,328	Finance Support Services	2,476	88	2,388
2,678	2,926	2,999	ICT Services	3,069	0	3,069
(1,513)	(1,633)	(1,656)	Recharged to this Directorate	(1,931)	(31)	(1,900)
(3,354)	(3,620)	(3,671)	Recharged to other Directorates	(3,614)	(57)	(3,557)
0	0	0	Total	0	0	0
2,249	2,543	2,411	Directorate Total	47,919	46,208	1,711
2,126	2,420	2,186	Continuing Services Budget			1,699
133	133	193	Continuing Services Budget - Growth			34
(45)	(45)	(48)	Continuing Services Budget - Savings			(34)
2,214	2,508	2,331	Total Continuing Services Budget		-	1,699
152	152	202	District Development Fund - Expenditure			72
(117)	(117)	(122)	District Development Fund - Savings			(60)
35	35	80	Total District Development Fund		-	12
2,249	2,543	2,411	Directorate Total		-	1,711

Finance & ICT **Development Fund & Growth Items**

CSB Growth Items		Original 2010/11 £000's	<i>Probable</i> 2010/11 £000's	Original 2011/12 £000's
Finance Miscellaneous	Increase in Employers Pension Conts (Act Val 2007)	92	92	(10)
Finance Miscellaneous ICT Housing Benefits/Local Taxation	Decrease in Employers Pension Conts (Act Val 2010) Mobile telephones - contract increases Replacement Revenues & Benefits System	2	10	(10)
Housing Benefits Housing Benefits	Housing Benefit Admin Subsidy settlement reductions Limes Farm Area Office	39	60	25 7
Council Tax Collection NNDR Insurance Services Directorate Savings	Reduction in court cost income Reduction in court cost income Savings on Premium General	(45)	21 10 (48)	2 (24)
Investment Income	Reduction in interest income*	88	292 437	278
Development Fund Nome		Original 2010/11 £000's	Probable 2010/11 £000's	Original 2011/12 £000's
Development Fund Items				
Concessionary Fares Concessionary Fares Concessionary Fares Council Tax Collection Finance Miscellaneous Finance Miscellaneous	New National Scheme - Costs New National Scheme - Grant Contribution from ECC re admin costs of bus passes Legal Fees re Baliffs in Liquidation Asset Register Asset Register - HRA contribution	141 (111)	116 (99) 30 4 (2)	72 (50)
Finance Miscellaneous Housing Benefits Housing Benefits Housing Benefits NNDR	Finance System Outstanding Commitments Hit squad to improve performance Temporary Accommodation Subsidy - Costs Temporary Accommodation Subsidy - Grant Business Rates Deferral Scheme - Costs	5 6 (6)	34 0 0 9	
NNDR NNDR NNDR Procurement	Business Rates Deferral Scheme - Grant New Burdens Small Business Rate Relief Costs New Burdens Small Business Rate Relief Grant Essex Procurement Hub		9 (9) (12)	(10)

^{*} These items do not appear as a separate item on any individual sheet as it does not relate to a specific Directorate budget.

35

80

12

^{*} The cost in 2011/11 relates to the reduction in interest rates as advised by Butlers the Council's specialists prior to Arlingclose.

* The additional cost shown in 2011/12 is related to the transfer of commercial properties from the Housing Revenue Account.

Housing Benefits

Rent Rebates

In 2010/11 the rent increase was set by members at an average increase of 3.1%. The Government had originally advised that the average guideline for 2010/11 would be 6.1%. Following consultation the Department for Communities and Local Government (CLG) set the increase to 3.1%. For 2011/12 it is proposed to increase rents by 7.2% from 1 April 2011.

Council Tax Benefits

Gross expenditure for Council Tax Benefits granted in 2010/11 has increased by around 6% over 2009/10, with the related grant entitlement re-assessed on the basis of the latest information available. The ongoing current economic downturn has contributed to the increase in caseload, and cost of benefits granted.

Rent Allowances

The estimate for Rent Allowances granted in 2010/11 has increased by around 13% over 2009/10 with the related grant entitlement reassessed on the latest information available. There will be a reduction in subsidy resulting from amendments to the HB overpayment regulations .The current economic downturn has contributed to the increase in caseload.

Non HRA Rent Rebates

This relates to homeless people placed in Bed and Breakfast accommodation. The figures for 2010/11 probable outturn and 2011/12 estimate show a significant reduction on previous years, which is due to proactive advice and management procedures resulting in shorter stays prior to establishing placements in permanent accommodation. Changes from April 2010 to the HB Overpayment Regulations now mean that there is a loss of subsidy, which has meant a small increase in costs over previous years.

Benefits Administration

The budget includes the costs of Benefit Administration, and is partly offset by subsidy from the Government. The DWP had recognised that the economic downturn resulted in an increase in caseload and issued specific grants of £44,000 in 2010/11 to fund the additional work. This specific subsidy has been extended for a further year in the sum of £69,395. The administration subsidy has not suffered the reduction originally envisaged, and has been reduced by 6% for 2011/12.

Fraud Investigation

This budget includes the cost and overheads of investigating fraudulent benefit claims.

Finance & ICT

Housing Benefits

2009/10	2010	0/11			2011/12		
Actual £000	Original Estimate £000	Probable Outturn £000		Gross Expend £000	Gross Income £000	Net Expend £000	
(12)	(129)	(128)	Rent Rebates	15,284	15,421	(137)	
(135)	(130)	(125)	Council Tax Benefit	9,600	9,725	(125)	
(198)	(218)	(230)	Rent Allowances	19,350	19,580	(230)	
24	46	32	Non-HRA Rent Rebates	80	48	32	
(321)	(431)	(451)	Total Benefits	44,314	44,774	(460)	
784	890	925	Benefit Administration	1,537	665	872	
168	210	209	Fraud Investigation	295	95	200	
952	1,100	1,134	Total Administration	1,832	760	1,072	
631	669	683	Total (Transferred to Summary)	46,146	45,534	612	
			• • • • • • • • • • • • • • • • • • • •		<u> </u>		

592	630	589	Continuing Services Budget	580
39	39	60	Continuing Services Budget - Growth	32
0	0	0	Continuing Services Budget - Savings	0
631	669	649	Total Continuing Services Budget	612
6	6	34	District Development Fund - Expenditure	0
(6)	(6)	0	District Development Fund - Savings	0
0	0	34	Total District Development Fund	0
631	669	683	Directorate Total	612

Local Taxation

Council Tax & NNDR Collection

The budget comprises the administration costs relating to the collection of Council Tax and Non-Domestic Rates.

Council Tax

The actual for 2009/10 was lower than 2010/11 and 2011/12 as it included the settlement of delayed court costs due for 2008/09, and a collection fund adjustment relating to previous years.

The probable outturn for 2010/11 includes A CSB growth item of £21,000 relating to a reduction in court cost income. A DDF item of £30,000 is included in the probable outturn 2010/11 for legal fees relating to the liquidation of a company providing bailiff services to the Council.

NNDR

The increase in the 2010/11 probable outturn relates to a DDF item of £9,000 for new burdens small business rate relief costs, and a reduction in income from court costs.

Local Taxation

2009/10	2010	0/11			2011/12	
Actual £000	Original Estimate £000	Probable Outturn £000		Gross Expend £000	Gross Income £000	Net Expend £000
893	1,083	1,090	Council Tax Collection	1,411	320	1,091
32	23	45	NNDR Collection	232	197	35
925	1,106	1,135	Total (Transferred to Summary)	1,643	517	1,126

925	1,106	1,065	Continuing Services Budget	1,124
0	0	31	Continuing Services Budget - Growth	2
0	0	0	Continuing Services Budget - Savings	0
925	1,106	1,096	Total Continuing Services Budget	1,126
0	0	48	District Development Fund - Expenditure	0
0	0	(9)	District Development Fund - Savings	0
0	0	39	Total District Development Fund	0
925	1,106	1,135	_ Directorate Total	1,126

Other Activities

Concessionary Fares

The reduction in costs for 2011/12 relates to the transfer of functions to Essex County Council from 1 April 2011, with certain aspects of the service being contracted back to this Council. A DDF income item of £50,000 is included in 2011/12 for charges to be made to ECC for performing this function.

The Epping Forest District travel usage has been less than that identified by the Government and costs of £116,000 are included in 2010/11 and £72,000 in 2011/12 showing an overall DDF cost of £17,000 in 2010/11, and a cost of £72,000 in 2011/12.

Estimates for 2010/11 include a DDF item for specific government grant of £99,000 relating to the national scheme for anticipated additional costs of increased concessionary travel usage.

Finance Miscellaneous

This budget comprises various miscellaneous finance activities, provisions and contingencies which are identified independently within this budget for information.

The reason for the main changes in the 2010/11 probable outturn and 2011/12 estimate relate to reductions arising on Support Service and Cost Centre holding accounts. The recharges to services are ascertained based on an initial estimate of costs quite early in the budget process. As the budget progresses figures are confirmed and various changes occur, with the overhead account totals invariably changing, because the Support Service allocation system is quite involved it is impractical to re-run the allocations so any differences that occur are shown here.

NNDR Discretionary Relief

This budget relates to the National Non Domestic Rate relief for charities and organisations not established or conducted for profit. The relief under section 47 of the Local Government Finance Act gives the Council power to grant up to a further 20% discretionary relief to those receiving mandatory relief.

There has been a small change in the level of relief, based on last years actual outturn.

Non Distributed Costs

Non distributed costs comprise the elements of cost which are excluded from the definition of total cost of a service. The budget in this case relates to charges for unused shares of depot and office accommodation space, which occur as a result of empty and unallocated space which cannot be identified to a service. The costs vary from year to year depending upon the unallocated revenue element of those fixed assets. The increase for 2011/12 has been brought about by moves from Langston Road Depot relating to the external letting to the WRVS and Museum storage which is transferring to Brooker Road Industrial Estate.

Vacancy Allowance

A credit is included here for a vacancy allowance of £370,000 in 2011/12, which is equivalent to 2.5% of Non-HRA salaries. A vacancy allowance of £92,500 is also included in the probable outturn for 2010/11 where generally the salary estimates allow for known staff vacancies. The General Fund provision relating to next years staff salary budget and establishment is included centrally in this budget.

Provision for Bad and Doubtful Debts

Taking into consideration the current economic climate and the actual write-offs for 2009/10, the provision is set at £80,000 for both 2010/11 and 2011/12.

Other Activities

2009/10	201	0/11			2011/12				
Actual £000	Original Estimate £000	Probable Outturn £000		Gross Expend £000	Gross Income £000	Net Expend £000			
2	0	2	Asset Register	0	0	0			
520	695	689	Concessionary Fares	123	57	66			
(14)	161	(212)	Finance Miscellaneous	28	0	28			
21	27	23	NNDR Discretionary Relief	23	0	23			
79	100	104	Non-Distributed Costs	246	100	146			
608	983	606	Total Other Activities	420	157	263			
0	(295)	(93)	Vacancy Allowance	(370)	0	(370)			
85	80	80	Provision for Bad & Doubtful Debts	80	0	80			
85	(215)	(13)	Total Contingency Items	(290)	0	(290)			
693	768	593	Total (Transferred to Summary)	130	157	(27)			

 658	733		_Total Continuing Services Budget	(49)
146	146	120	District Development Fund - Expenditure	72
(111)	(111)	(101)	District Development Fund - Savings	(50)
 35	35	19	Total District Development Fund	22
 693	768	593	_ Directorate Total	(27)

Finance Support Services

The Support Services for the directorate are now shown independently in order to give a fair view of all directly related resources.

Financial Policy Group

This budget relates to the salary and overheads relating to the Director and Assistant Directors of Finance and ICT.

Accountancy

The increase in 2011/12 net expenditure on this budget relates to allocations for central overheads from the finance policy group, and for an increase in pension fund service costs.

Accounts Payable

The increase in the 2011/12 net expenditure on this budget relates to re-allocations of central computers charges and central overhead support services.

Insurance and Credit control

The increase in 2011/12 net expenditure on this budget relates to a reduction in commission credited due to the overall fall in premiums paid.

Treasury Management

The increase in the budget relates to renewal of the contract relating to treasury management services, where Arlingclose have been appointed for three years from 1 May 2010.

Cashiers

The increase in the budget for 2011/12 relates to depreciation charges for the replacement cash-receipting and income management systems. This has no overall effect on the Councils budget.

Audit and Bank Charges

Reductions in this budget relate to additional costs in 2009/10.

Finance Administration & Procurement

Reductions in the 2011/12 estimate relate to savings of £15,000 on staff advertising, where the budget has been deleted, and reductions of £7,000 on stationery and £10,000 on costs relating to the Essex Procurement hub.

Finance & ICT

Finance Support Services

2009/10 Actual £000	2010 Original Estimate £000	0/11 Probable Outturn £000		Gross Expend £000	2011/12 Gross Income £000	Net Expend £000
407	465	465	Financial Policy Group	472	0	472
594	602	602	Accountancy	637	0	637
145	153	153	Accounts Payable	175	0	175
95	113	112	Insurance and Credit Control	213	88	125
49	51	51	Treasury Management	58	0	58
308	362	363	Cashiers	371	0	371
270	235	235	Audit / Bank Charges	235	0	235
321	346	347	Finance Admin & Procurement	315	0	315
2,189	2,327	2,328	Total (Transferred to Summary)	2,476	88	2,388

2,234	2,372	2,340	Continuing Services Budget	2,398
0	0	0	Continuing Services Budget - Growth	0
(45)	(45)	0	Continuing Services Budget - Savings	0
2,189	2,327	2,340	Total Continuing Services Budget	2,398
0	0	0	District Development Fund - Expenditure	0
0	0	(12)	District Development Fund - Savings	(10)
0	0	(12)	Total District Development Fund	(10)
2,189	2,327	2,328	Directorate Total	2,388

ICT Support Services

The Support Services for the Directorate are now shown independently in order to give a fair view of all directly related resources.

ICT

The increases in the ICT budget relate to additional depreciation charges for capital expenditure on new software and systems equipment, and a CIPFA Service Reporting Code of Practice accounting change in 2011/12 relating to the treatment of deferred grants which has reduced the credit to this account, but has no overall effect on the Council's budget.

Telephones

This budget relates to the Council's main telephone systems and related networks, and includes all support staff and telephonists. The increase in this budget relates to a re-allocation of charges from the main ICT account.

Website

The costs relating to the Website are almost entirely support service costs comprising recharges from the central computer budget and managerial and professional charges for Public Relations and Democratic Services. The budget from 2010/11 now includes the full costs of operating the Website, with the total cost allocated to services based on time allocations for the PR officers, and website activity for the other overheads.

Finance & ICT **ICT Support Services**

2009/10

Actual

£000

2,044

486

148

2,678

535

174

2,926

568 Telephones

2,999 Total (Transferred to Summary)

180 Website

2010/11			2011/12					
Original	Revised			Gross	Gross	Net		
Estimate	Estimate			Expend	Income	Expend		
£000	£000			£000	£000	£000		
2,217	2,251	ICT		2,308	0	2,308		

579

182

3,069

0

0

0

579

182

3,069

_	2,678	2,926	2,999	_ Directorate Total	3,069
_	0	0	0	Total District Development Fund	0
	0	0	0	District Development Fund - Savings	0
	0	0		District Development Fund - Expenditure	0
_	2,678	2,926	2,999	Total Continuing Services Budget	3,069
	0	0	0	Continuing Services Budget - Savings	0
	2	2	10	Continuing Services Budget - Growth	0
	2,676	2,924	2,989	Continuing Services Budget	3,069

FINANCE & ICT SUBJECTIVE ANALYSIS 2010/2011 PROBABLE

SUBJECTIVE ANALYSIS 2010/2011 PROBABLE															
Cost Centre	Employees	Premises	Transport	Supplies	Benefit Payments	Support Services	Depreciation	Gross Expenditure	(Internally Recharged)	Fees & Charges	Rental Income	Government Grant	Other Income	Gross Income	Net Expenditure
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Rent Rebates					14,257,000			14,257,000				14,385,060		14,385,060	(128,060
Council Tax Benefit					9,600,000			9,600,000				9,725,000		9,725,000	(125,000
Rent Allowances					19,350,000			19,350,000				19,580,000		19,580,000	(230,000
Non-HRA Rent Rebates					80,000			80,000				48,000		48,000	32,000
Benefit Administration	973,520		22,100	74,060		525,930	18,990	1,614,600				689,320		689,320	925,280
Fraud Investigation	183,700		4,170	23,030		89,250	3,580	303,730				95,000		95,000	208,730
Council Tax Collection	689,400	230	15,520	124,020		561,340	19,040	1,409,550					320,000	320,000	1,089,550
NNDR Collection	126,830		2,880	30,060		89,620	3,530	252,920					207,880	207,880	45,04
Concessionary Fares				760,600		36,910		797,510		9,500		98,600		108,100	689,410
Sundry Non-distributable Costs		121,670		87,510				209,180	(48,120)		57,110			57,110	103,950
Asset Register				4,000				4,000	-				2,000	2,000	2,000
Finance Miscellaneous	-			(3,690)		(207,830)		(211,520)						-	(211,520
NNDR Discretionary Relief		23,000						23,000						-	23,000
Vacancy Allowance	(92,500)							(92,500)						-	(92,500
Provision for Bad Debts				80,000				80,000						-	80,000
TOTAL	1,880,950	144,900	44,670	1,179,590	43,287,000	1,095,220	45,140	47,677,470	(48,120)	9,500	57,110	44,620,980	529,880	45,217,470	2,411,880
Finance Services		1											1		
Finance Services Financial Policy Group	376,280		25,140	720		59,720		461,860	(461,860)						
Accountancy	489,900		4,080	760		142,890		637,630	(637,630)						
Accounts Payable	74,500		4,000	300		97,220		172,020	(172,020)						
Insurance and Financial Control	142,990		3,820	970		63,180		210,960	(122,660)	12,300			76,000	88,300	
Treasury Management	142,550		0,020	17,330		38,530		55,860	(55,860)	12,000			70,000	00,000	
Cashiers	191,540		850	31,330		130,530		354,250	(354,250)						
District Audit / Bank Charges	131,340		030	227,000		8,560		235,560	(235,560)						
Finance General Admin & Procurement	147,860		1,900	65,940		108,940		324,640	(324,640)					-	-
ICT								-							-
Information Technology	881,290		7,630	824,980		279,760	258,020	2,251,680	(2,251,680)					_	_
Telephones	8,200		1,000	172,500		362,760		543,460	(543,460)						
Mobile Phones	0,200			20,920		3,370		24,290	(24,290)						_
Telephones	8,200	-	-	193,420	-	366,130	-	567,750	(567,750)	-	-	-	-	-	
Website	.,			,		179,630		179,630	(179,630)						-
TOTAL	2,320,760	-	43,420	1,556,170	-	1,841,220	258,020	6,019,590	(5,931,290)	12,300	-	-	76,000	88,300	-
DIRECTORATE TOTAL	2,320,760	-	43,420	1,556,170	-	1,841,220	258,020	6,019,590		12,300	-	-	76,000	88,300	-
Third Party Payments															
Revenue Group	810,230		18,400	50,130		347,910	22,570	- 1,249,240	(1,249,240)					_	_
Housing Benefit Group	1,157,220		26,270	56,770		521,930	22,570	1,784,760	(1,784,760)					-	-
TOTAL	1,967,450	_	44,670	106,900	-	869,840	45,140	3,034,000	-3,034,000	_	-	-	-		
	1,007,400		77,070	100,000		000,040	40,140	0,004,000	0,004,000				I		I

FINANCE & ICT SUBJECTIVE ANALYSIS 2011/2012 ORIGINAL

				301	BJECTI	VE ANA	L 1 313 20	11/2012	OKIGINAL	_					
Cost Centre	Employees	Premises	Transport	Supplies	Benefit Payments	Support Services	Depreciation	Gross Expenditure	(Internally Recharged)	Fees & Charges	Rental Income	Government Grant	Other Income	Gross Income	Net Expenditure
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Deat Debeter					45 000 500			45 000 500				45 400 700		45 400 700	(407.000
Rent Rebates					15,283,500			15,283,500				15,420,780		15,420,780	(137,280
Council Tax Benefit					9,600,000			9,600,000				9,725,000		9,725,000	(125,000
Rent Allowances					19,350,000			19,350,000				19,580,000		19,580,000	(230,000
Non-HRA Rent Rebates					80,000			80,000				48,000		48,000	32,000
Benefit Administration	912,140		22,900	70,120		512,960	19,020	1,537,140				664,550		664,550	872,590
Fraud Investigation	175,000		4,400	23,200		88,380	3,640	294,620				95,000		95,000	199,620
Council Tax Collection	718,350	230	16,310	89,070		567,610	19,220	1,410,790					320,000	320,000	1,090,790
NNDR Collection	127,330		2,920	10,710		88,200	3,430	232,590					197,000	197,000	35,590
Concessionary Fares				86,200		36,700		- 122,900		57,000				57,000	65,900
Sundry Non-distributable Costs		158,620		86,910		30,700		245,530	(73,580)		26,120	_		26,120	
Suriary Non-distributable Costs		156,620		80,910				245,550	(73,360)		26,120			26,120	145,650
Accet Decister								_							
Asset Register	(40,000)			(0.400)		47.540		20.220						_	
Finance Miscellaneous	(10,000)	23,000		(9,190)		47,510		28,320 23,000							28,320 23,000
NNDR Discretionary Relief	(270,000)	23,000												-	
Vacancy Allowance	(370,000)			00.000				(370,000)						-	(370,000)
Provision for Bad Debts				80,000				80,000						-	80,000
TOTAL	1,552,820	181,850	46,530	437,020	44,313,500	1,341,360	45,310	47,918,390	(73,580)	57,000	26,120	45,533,330	517,000	46,133,450	1,711,360
Finance Services															
Finance Policy Group	387,370		24,600	180		59,630		471,780	(471,780)					-	-
Accountancy	488,230		3,900	760		144,200		637,090	(637,090)					-	-
Accounts Payable	74,510			300		99,900		174,710	(174,710)					-	-
Insurance and Financial Control	143,930		3,740	970		63,970		212,610	(124,310)	12,300			76,000	88,300	-
Treasury Management				17,830		40,350		58,180	(58,180)					-	-
Cashiers	186,790		1,180	31,280		133,920	17,900	371,070	(371,070)					-	-
District Audit / Bank Charges				227,000		8,470		235,470	(235,470)					-	-
Finance Admin & Procurement	133,690		1,900	68,940		110,890		315,420	(315,420)					-	-
ICT								-							-
Information Technology	892,170		7,580	793,250		279,430	335,710	2,308,140	(2,308,140)					_	-
Telephones	8,200		7,000	174,550		371,910	000,110	554,660	(554,660)						
Mobile Phones	0,200			20,920		3,430		24,350	(24,350)						
Telephones	8,200	-		195,470	-	375,340		579,010	(579,010)	_	-		_	_	1 .
Website	0,200			155,470		182,200		182,200	(182,200)			_			
						102,200		-	(102,200)						-
TOTAL	2,323,090	•	42,900	1,531,450		1,873,640	353,610	6,124,690	(6,036,390)	12,300		-	76,000	88,300	
DIRECTORATE TOTAL	2,323,090	-	42,900	1,531,450	-	1,873,640	353,610	6,124,690		12,300	-	-	76,000	88,300	-
Third party payments															
Devenue Crown	000 400		40.000	40.000		250.440	00.570	4 070 450	(4.070.450)						
Revenue Group	836,420		18,890	43,830		350,440	22,570	1,272,150	(1,272,150)					-	· ·
Housing Benefit Group	1,082,810		26,890	56,770		513,890	22,570	1,702,930	(1,702,930)					-	-
TOTAL	1,919,230	-	45,780	100,600	-	864,330	45,140	2,975,080	(2,975,080)	-	-	-	-	-	-
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